Annual report 2025

action medeor
German Medical Aid Organization

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Legal notice

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Responsible for the content: Sid Peruvemba (CEO), Kerstin Steuler and Dr. Angela Zeithammer (Executive Committee Members)

Managing editor & concept: Laura Hoff, Laura Merz

Design, layout & setting: Christine Holzmann

The cover image shows Kathy Hauschild, pharmacist at action medeor, during the joint review of medications with the hospital pharmacist at the hospital in Ruyigi near the Busuma refugee camp, Burundi. The facilities are heavily overloaded due to the high number of patients – they lack staff, medications, and equipment.
Photo: © action medeor

Kerstin Steuler, Sid Peruvemba and Dr. Angela Zeithammer

Dear readers,

In a world currently plagued by numerous crises, conflicts and humanitarian challenges, our "global emergency dispensary" and its message are more relevant than ever. Millions of people still lack secure access to medical care, essential medicines and basic aid, and many are losing this access all over again due to ongoing wars. It is precisely at times like these that the importance of our collective commitment becomes abundantly clear.

We stand alongside people in need worldwide. In 2025, for example, we provided emergency aid following the earthquake in Myanmar, as well as in the ongoing conflicts in Ukraine, Sudan, and the Democratic Republic of the Congo. Wherever we work, our focus is always on the people and their circumstances. Our work is about strengthening their resilience and self-reliance, and building partnerships on an equal footing.

Our local partner organizations play a special role in this. Together with us, they provide support, establish local networks, utilize local resources, and reinforce existing structures. We are particularly proud of and grateful to our own family: action medeor Tanzania and action medeor Malawi made tremendous progress in 2025, reaching more people than ever before through their work. We thank and appreciate the teams there and the action medeor staff in Germany.

This work is made possible by the support, trust, and commitment of our members, volunteers, and donors. Together, we are a powerful global emergency dispensary. Our joint efforts achieve so much: they bring people together. They open eyes. And they foster mutual understanding, empathy, and solidarity.

We are proud and grateful that our President Siegfried Thomassen was awarded the Federal Cross of Merit in 2025 in recognition of this commitment. This honor motivates us to continue our work to ensure that no one in the world dies from a treatable disease.

Thank you, dear readers, for being with us on this journey.

Sid Peruvemba
CEO

Kerstin Steuler
Executive Committee Member
Finance, IT & HR

Dr. Angela Zeithammer
Executive Committee Member
Funderaising & Communications

Tönisvorst, June 2026

The global emergency dispensary in 2025

22,218 packages (469 t)
to **49 countries**

13.8 m euros in monetary donations received
16.9 m euros in public donations received

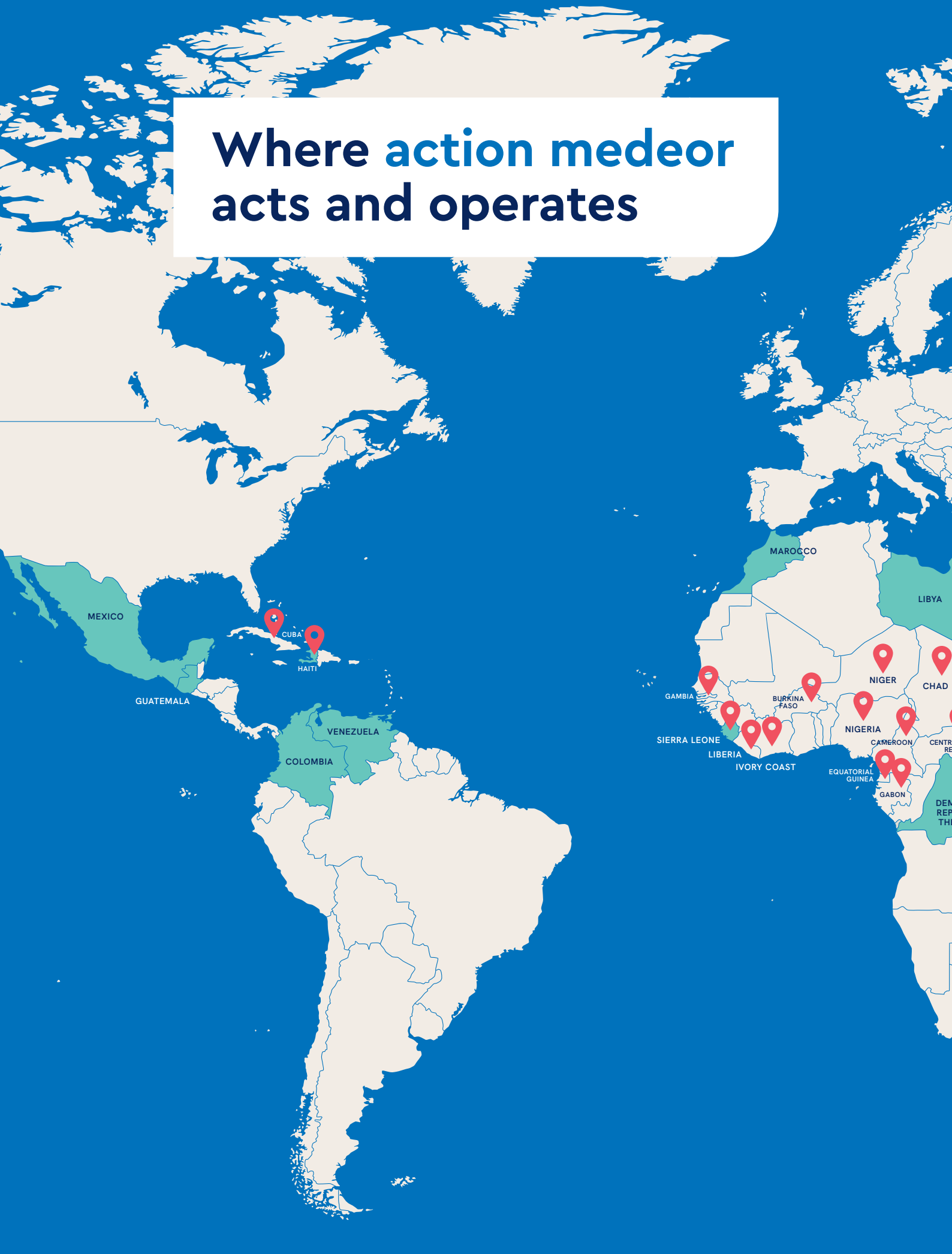
55 projects in **24 countries**

160 employees worldwide,
supported by **67 volunteers**

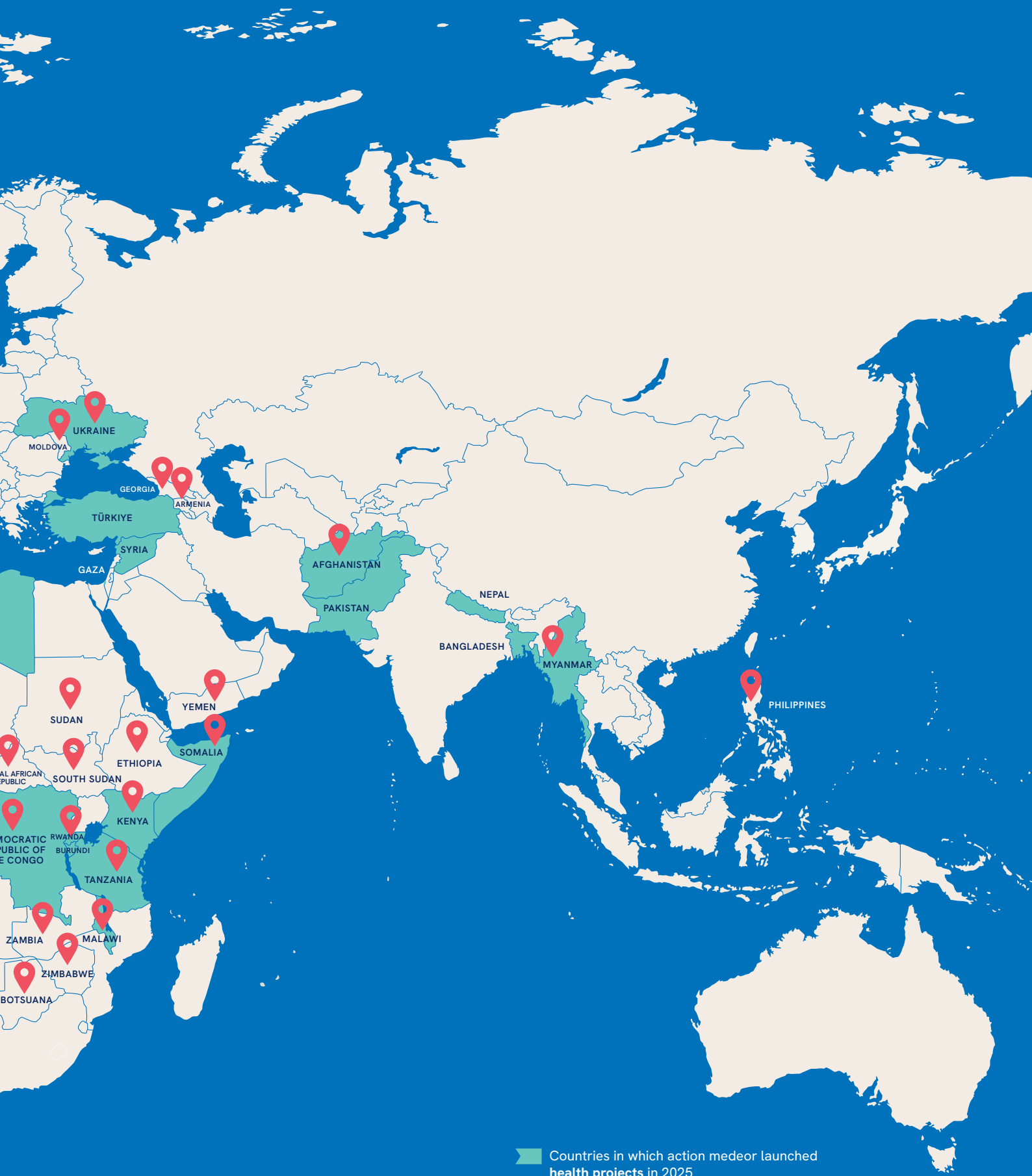
Working with
50 partner organizations

© action medeor/B. Breuer

Where action medeor acts and operates



Further information is available at
www.medeor.de/en



Countries in which action medeor launched **health projects** in 2025

Countries which action medeor supplied with **medicines, health technology** and **consumables** in 2025

With support from action medeor, the organization "Your City" runs a community pharmacy in Odessa. The pharmacy provides free medication to those in need and treats the injured following attacks.

© action medeor/Your City

First pillar of action medeor:

Providing care to people in acute need

When crises escalate, every second counts. Natural disasters and armed conflicts push millions of people worldwide into acute emergencies. Often, they lack adequate access to medical care, which we take for granted. For action medeor, humanitarian aid therefore means one thing above all else, not just in sudden disaster situations: acting quickly, delivering efficiently, and offering support where health systems are collapsing or barely functioning.

In 2025, our emergency aid focused on the people in Burundi, the Democratic Republic of the Congo, and Syria. However, we were also actively involved in Ukraine, Myanmar, the Gaza Strip, Venezuela, and Colombia.

The ongoing war in Ukraine continues to disrupt the daily lives of many families. Destroyed infrastructure, flight from military violence, and rising poverty are making access to essential medicines and treatment increasingly difficult. Since 2022, action medeor has therefore been providing people in areas close to the front lines with urgently needed medicine and medical advice.

In March 2025, a severe earthquake struck Myanmar, a country where people were already facing major hardships due to political instability and poverty. When the fragile healthcare system collapsed temporarily as a result of the natural disaster, action medeor helped provide medical care to people in the affected rural region by supporting a mobile clinic and local procurement of medicines.

The humanitarian situation has also deteriorated dramatically in other regions of the world. In Gaza, for example, restricted access, damaged medical facilities, and an acute shortage of medicine pose enormous challenges for aid workers. Meanwhile, the ongoing crisis in Venezuela continues to force many people to flee to Colombia, which has serious consequences for healthcare on both sides of the border.

In all these contexts, action medeor collaborates closely with local partner organizations to provide medicines and medical supplies as needed and to strengthen existing structures in a sustainable manner. The goal is to quickly and effectively reach people in acute need while simultaneously making local healthcare systems more resilient. The following pages illustrate the diverse challenges in 2025 and the crucial role of rapid, coordinated aid in protecting lives and alleviating suffering.

You used to have a good life. Then, from one day to the next, none of it was yours anymore.

Yuliia
Pharmacist at the community pharmacy supported by action medeor
Odessa, Ukraine

Burundi/DR Congo

Burundi: No home. No shelter

The Democratic Republic of the Congo remains in turmoil. In early December 2025, armed groups captured the border town of Uvira. Tens of thousands of people had no choice but to flee to Burundi, one of the poorest countries in Africa.

Even experienced aid workers are left speechless by the reports from the region. Emmanuel Limi, who is responsible for Burundi and the Democratic Republic of the Congo at action medeor, has spoken to women who have fled the M23 rebel militia. They recount tales of violence, destruction, and severe human rights violations—experiences that have left deep scars.

Tens of thousands of people are seeking refuge in neighboring Burundi. Instead of safety, however, they find themselves in overcrowded camps with appalling conditions. Clean water, sufficient latrines, and medical care are in short supply. Diseases are spreading rapidly, particularly cholera. Many refugees are exhausted, malnourished and traumatized. The situation is so dire that some people are considering returning to the Democratic Republic of the Congo, where their lives remain at risk.

At least 100,000 people have fled to Burundi in recent months. Emergency shelters are being set up in unsuitable locations. Diarrhea, fever, and malnutrition are everyday realities for the refugees. Young children are particularly at risk, as their frail bodies often cannot withstand the conditions. There are numerous reported deaths daily.

Together with its local partner SFBSP, action medeor is providing urgently needed emergency aid. A mobile medical team is treating people in the camps, and a nearby hospital as well as the cholera center in Bujumbura are receiving medicine and protective equipment. Despite the difficult circumstances, all cholera patients have been successfully treated thus far—offering an important ray of hope in an otherwise dramatic situation.

People are fleeing the war in the DR Congo—yet conditions in Burundi are also life-threatening.

© Fabrice Mbonankira/action medeor/Fairpicture

Syria

Bringing hope through a reliable blood supply

After nearly 14 years of war, much of Syria has been destroyed—including its healthcare system. Hospitals often operate at reduced capacity, and reliable medical care is scarce in many areas.

The situation is especially dire for those who urgently need blood transfusions, such as the injured, women experiencing childbirth complications, and patients with chronic conditions. For these individuals, a lack of blood can mean the difference between life and death.

Many regions lack functioning blood banks, modern equipment, and trained staff. What should be a universal right has become a daily challenge here.

But there is hope. action medeor is working with its partner organization, WATAN, to rebuild the blood supply step by step. Blood banks are being repaired and supplied with essential materials and new technology. At the same time, healthcare professionals are given the opportunity to further their training and expand their knowledge so they can safely and reliably help people where it matters most.

It is also indispensable to establish uniform standards to ensure that blood donations, processing, and transfusions are carried out according to clear and safe procedures in the future. This will slowly restore trust in a system whose one vital task is to protect and save lives.

This support is also made possible with the help of Aktion Deutschland Hilft (ADH). Together, we are helping ensure that people in Syria have access to life-saving treatment. For many, this means more than just medical care. It provides a sense of security and hope that a new beginning is possible, even after years of crisis.

© WATAN Foundation

A little girl receives vital treatment—thanks to improved medical care and safe blood transfusions.

Aktion Deutschland Hilft
Bündnis der Hilfsorganisationen

action medeor has been a member of **Aktion Deutschland Hilft**, an alliance of renowned German aid organizations, since 2004. The alliance aims to bring about a more efficient use of donations and provide people in need with fast and coordinated assistance.

Schoolgirls washing their hands at a school facility—an important step toward better hygiene and health.

© action medeor

Second pillar of action medeor:

Promoting medical care and health

Many people take good health for granted. Yet, countless people worldwide struggle to access 'normal' basic healthcare. For many, this struggle begins with a lack of stable living conditions, reliable care, and targeted prevention. Prevention is the best medicine. That is why action medeor promotes healthy living conditions and preventive measures. In 2025, the focus was particularly on projects in Mexico and Nepal.

In Mexico, social inequality, crime, and rising migration rates affect many people's daily lives and have tangible consequences. Not everyone benefits from the country's status as one of the world's largest economies. Health services, such as those in pharmacies and hospitals, as well as access to toilets, showers, clean drinking water, etc., are denied to rural indigenous communities in particular. The situation is becoming increasingly dire, especially for those who depend on agriculture, due to climate crises such as floods, storms, heat waves, and droughts. More than a third of the population lives below the poverty line, and the growing number of refugees and migrants is putting an ever-greater strain on the healthcare system. In collaboration with local partners, action medeor has improved healthcare services, including through the construction of a health center, and is planning additional support, especially for displaced individuals.

Nepal also faces increasingly complex challenges. Decades of economic setbacks, a civil war, devastating earthquakes in 2015, and the consequences of the COVID-19 pandemic have all taken a significant toll. Furthermore, climate change is increasing the risk of natural disasters. Things we take for granted, such as daily meals, are becoming particularly challenging. Although the population's overall health has improved in recent years, there is still a lack of basic medical care and infrastructure, especially in remote mountain regions. Since the 2015 earthquake, action medeor has been providing support, particularly to hard-to-reach communities, in collaboration with its partner organization, ECCA. The support focuses on hygiene and sanitation in schools, as well as related health and nutrition initiatives.

The examples from Mexico and Nepal demonstrate that sustainable health promotion begins long before treatment and is most effective when it reaches people in areas with the greatest healthcare gaps.

© action medeor

When we first came here four years ago, there was neither clean water nor proper latrines in the villages. It is impressive to see the transformation that the project has brought about in these villages.

Sarah Weiß
action medeor staff member, responsible for projects in Nepal

Sudan

One of the world's largest humanitarian crises

The United Nations describes the situation in Sudan as the world's largest humanitarian disaster. One in two children dies before reaching the age of five. Fourteen million people have been displaced, and 35 million are suffering from hunger—more than half of the population.

Since the outbreak of heavy fighting in April 2023 between the military and the paramilitary group Rapid Support Forces (RSF), the already dire humanitarian situation facing the population has reached a new, alarming peak. Currently, nearly 35 million people need help.

Although there is little media coverage of the situation in Sudan, its population struggles daily in the midst of war to feed themselves and their families. Most people depend on agriculture for their livelihood, but the land lies fallow. Rising inflation means many people can barely afford food. For many, access to vital emergency medical care is limited. Most healthcare facilities have closed or been destroyed.

So far, the Mother of Mercy Hospital has been spared by the war. Located in the Nuba Mountains, a poor and politically isolated region in the south of the country, the hospital serves as a vital resource for many patients. For many Sudanese patients suffering from malaria, pneumonia, or cholera, the hospital is their first port of call. These diseases mean certain death if left untreated. action medeor has supported the Mother of Mercy Hospital for years. There, Dr. Tom Catena, an American doctor, and his team work tirelessly—often under the most difficult conditions. The hospital has 500 inpatient beds, but demand is so high that many patients have to share a bed.

In the makeshift cholera ward, the nutrition ward for malnourished infants, and the operating theater, every tablet, every compress, and every infusion can mean the difference between life and death.

In 2025, action medeor sent two large shipments of supplies from Tönisvorst to Tom Catena in the Nuba Mountains. These included nutritional supplements, as well as tablets, infusions, injections, and specialized medicines required to treat HIV, rheumatism, and cancer. To prevent patients from suffering or dying unnecessarily, medical equipment such as surgical instruments, scales, and diagnostic devices was also sent to Sudan.

© action medeor/D. Lomuria

Dr. Catena and his team are working around the clock to provide medical care to the many people who have fled the civil war and sought refuge in the remote Nuba Mountains.

Somalia

Weakened immune system: Hunger makes you ill

action medeor has been active in Somalia, in the Horn of Africa, with health projects for many years. Approximately one-third of the country's 16.3 million inhabitants depend on humanitarian aid. The country is facing the threat of famine.

In Somalia, nearly one in two children under the age of five (1.7 million) is starving, which is a harrowing reality that illustrates the severity of the crisis. Malnutrition weakens the immune system, making it easy for diseases to take hold. Due to a lack of state aid, armed conflicts, and extreme weather events ranging from droughts to floods, food is becoming increasingly scarce.

Clean drinking water is not a given for millions of people. Dangerous diseases such as cholera thrive in these conditions, and there is also a lack of water in the fields. Crops wither. Without water, both people and animals suffer and grass no longer grows.
Food from the fields, as well as milk and meat, is quickly running out.

The consequences are becoming even more drastic. Crop and livestock failures are driving up food prices, causing job losses, and pushing people into greater poverty and famine. action medeor supports its local partner organization WARDI in its various projects, including those

aimed at food security. For example, they offer training courses to small-scale farmers. Farmers learn how to adapt their farming practices to naturally challenging conditions, protect their crops from pests, and prevent disasters.

Meanwhile, Somalia continues to struggle with weather extremes induced by climate change. The damage caused by droughts and periods of heavy rain is unstoppable and noticeably worsens the situation.

action medeor helps people restore their farmland and repair irrigation systems. At the same time, the organization promotes self-sufficiency. Those affected receive tools, seeds, and fertilizer to sustainably secure their livelihoods.

© action medeor

A health worker uses pictures to explain the basics of nutrition and childcare to mothers, as well as proper child care.

Hematology equipment like this one at the hospital in Malawi enables precise blood analysis, thereby improving medical care for patients.

© action medeor/B. Breuer

Third pillar of action medeor:

Improving treatment quality

In many regions of the world, shortages of basic medical equipment, essential medicines, and well-trained staff are common and often determine matters of life and death. Therefore, improving treatment quality is a key priority for action medeor, particularly in underserved regions.

In Malawi, for example, there is an acute shortage of medical and laboratory technicians who know how to operate, maintain, and repair equipment such as blood analysis machines, oxygen concentrators, and dental units. Consequently, medical equipment cannot be properly operated or maintained.

action medeor refuses to accept this situation, so we have established a medical technology training center in Malawi to address it. There, participants learn which equipment is necessary for diagnosing and treating illnesses and how to maintain and repair it. As a result, action medeor has improved 100 of Malawi's 300 hospitals.

In contrast, the situation in Ukraine highlights how quickly medical care can reach its limits when infrastructure is overwhelmed and specialized staff are under pressure. The war has clearly left its mark on the country. Many healthcare facilities have been destroyed, and those that remain must cope with a massive shortage of supplies.

For this reason, action medeor has rebuilt three medical care centers that were destroyed in southern Ukraine since 2023. This included refurbishing the facilities and procuring an initial stock of medical equipment. Each center can now host around 1,000 consultations every week. This is a significant first step in providing primary healthcare and will greatly benefit tens of thousands of people.

The quality of care, especially for those in remote communities, has already made a significant difference. They no longer have to take long, dangerous trips or wait hours on site for diagnoses and treatments that can now be performed quickly and easily locally. This is an invaluable benefit for older people, patients with chronic conditions, and families with children. Without this improvement, the consequences would often be fatal.

Laboratory results are essential because they reveal what a patient is suffering from. This enables us to inform doctors of the exact health issue, allowing them to initiate the correct treatment.

Sarah
Laboratory technician, St. Luke's Hospital, Malosa, Malawi

Sierra Leone

A good start in life: the midwifery school in Sierra Leone

In Sierra Leone, approximately one out of every ten children dies before reaching the age of five. The maternal mortality rate is around 354 deaths per 100,000 live births, which, despite significant progress, remains one of the highest rates in the world.

Midwives play a crucial role in ensuring safe births. They provide continuous care for women before, during, and after childbirth, allowing them to identify risks early on. Without them, complications are often identified and treated too late, which can have life-threatening consequences for both mother and child. To address the acute shortage of midwives in Sierra Leone, action medeor established a midwifery school in 2017 in collaboration with Caritas Bo. Since then, much has been achieved: around 50 midwives and obstetricians graduate with a diploma every year.

In addition to training, the equipment available to midwives is also crucial. Essential items in every midwife's bag include headlamps, stethoscopes, and iron supplements. action medeor provides midwives and obstetricians with bags containing all the supplies needed to care for pregnant women and assist with childbirth. This allows them to provide significantly better care for mothers and babies, and save lives in the event of complications. They work tirelessly in city hospitals and during home births in remote, rural areas, helping to bring new life into the world.

Training and further education at the midwifery school in Bo are key components of improving maternal and child healthcare in the country. Students receive primarily practical training here. In teaching hospitals, they learn the basics and skills necessary to help mothers and their babies. Another benefit is that this creates new local jobs and strengthens local infrastructure.

Our midwifery project in Bo is rounded off by a continuing professional development program. Currently, around 300 people from the health sector, including trainers and practicing midwives, are receiving specialized training in maternal and child health. A key focus is raising awareness of the causes of maternal mortality to protect women from fatal outcomes on one of the most important days of their lives. Expectant mothers learn how important prenatal and postnatal care are for maternal and child health.

Since 2019, the midwifery school run by action medeor and Caritas Sierra Leone Bo, along with four state schools, has helped train over 1,300 midwives. This is a significant advancement for the country, as the number of midwives has more than tripled.

Midwife Aminata Bangura checks the heartbeat of an unborn child.

Tanzania

A milestone for better healthcare in Tanzania

For many people in Tanzania, particularly those in rural areas, the journey to medical care is a long one. Medicines and essential medical equipment are often scarce. To improve long-term access to these resources, action medeor has opened a new medicines warehouse in Kibaha, near Dar es Salaam—an important step toward strengthening the country's healthcare system.

The building has a storage area of 850 square meters and meets the international quality standards of the World Health Organization. In the future, medicines, medical consumables, and hospital and laboratory equipment can be stored and distributed efficiently to partner hospitals across the country, including those in remote regions where access to medical care has been difficult in the past.

The construction, fitting-out and quality assurance of the medicines warehouse was made possible by funding from the Rottendorf Foundation. The new site was inaugurated with a ceremonial opening attended by guests from the region's political, administrative and business sectors. Representatives from many partner hospitals in Tanzania and neighboring countries traveled to the event to celebrate this important step toward improving medical care in Tanzania with the Executive Board of the Rottendorf Foundation and members of the action medeor Board of Trustees, Advisory Committee, and Executive Committee.

The new warehouse is more than just a building. Along with a modern administrative building, it provides professional workplaces for over 35 skilled employees, primarily in pharmacy and medical technology. In this way, action medeor is strengthening the medical infrastructure, fostering local expertise, and promoting economic development.

The new buildings also set new standards for sustainability. The use of environmentally conscious materials and open architecture reflects a commitment to transparency and collaborative partnerships. In the future, the Kibaha site will serve as a platform for knowledge exchange—a center where new ideas for improving healthcare will be developed.

In June 2025, the new premises were officially opened by Dr. Klewitz-Haas, Chair of the Rottendorf Foundation, and representatives of the Executive Committee of action medeor e. V., Dr. Thomas Menn and Prof. Marlis Hochbruck.

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Selection of projects in 2025

	Continent	Country	Project focus
Humanitarian aid	Africa	DR Congo	Strengthening resilience through improved mother-child health and food security
		DR Congo	Improving access to healthcare, hygiene and basic sanitation for refugees
		Libya	Emergency aid for those affected by the floods of September 2023
		Libya	Strengthening the resilience of the health system: supporting hospital expansion
		Marocco	Emergency aid for those affected by the earthquake of September 2024
		Somalia	PoWEr—Empowering women and disadvantaged groups by creating resilient communities
		Somalia	Improving medical care in South-Central Somalia
	Asia	Afghanistan	Emergency medical aid for families affected by the earthquake in Kunar Province
		Myanmar	Emergency aid for the population affected by the earthquake
		Myanmar	Early reconstruction and rehabilitation aid for earthquake-affected communities
		Gaza	Support for the health system through the provision of medicines and medical supplies
		Gaza	Emergency aid for internally displaced families in Gaza
		Türkiye	Inclusive housing and health project
	Europe	Ukraine, Moldova	Improving the health of the most vulnerable & conflict-affected people
		Ukraine	Emergency drinking water supply in Kherson
Development cooperation	Africa	Burundi	Improving access to medicines
		DR Congo	Improving the health of people in refugee situations
		Sierra Leone	Preventing female genital mutilation/circumcision
		Sierra Leone	Improving mother-child healthcare
		Sierra Leone	Improving midwifery training
		Sierra Leone	Midwifery bags
		Somalia	Improving food security and strengthening the resilience of smallholder families
		Somalia	Stronger Together: Working together to improve mother and child health and strengthen w
		Tanzania	Improved patient care through clinical pharmacy and practical training
		Tanzania	Strengthening capacity in emergency and disaster medicine
		Tanzania, Kenya, Rwanda	IMPACT: Strengthening basic pharmaceutical care for patients
	America	Guatemala	Prevention of gender-based violence and comprehensive support for women and girls
		Guatemala	Strong communities improve their health and disaster preparedness capacities
		Guatemala, Mexico	Solidarity without borders—supporting refugees and locals in the border region
		Colombia	Improving mental health, economic and political participation for people in refugee situatio
		Colombia	Strengthening the socio-economic integration of refugees, internally displaced persons an
		Venezuela	Strengthening communities and improving the food security of indigenous and smallholder regions
	Asia	Bangladesh	Improving the physical and mental health of children, adolescents and the elderly
		Nepal	Participatory creation of healthy livelihoods in schools and village communities in rural Ne
		Pakistan	Strengthening remote village communities to create sustainable livelihoods in rural Sindh
		Syria	Strengthening the blood bank system
Health technology	Africa	Tanzania	Improved laboratory services through the establishment and management of six laboratories
		Tanzania	Construction and commissioning of the action medeor Tanzania medicines warehouse

	Period	Project partners	Co-funding/third-party funding	Total funding* 2025 in euros
	November 2022 - December 2026	AFPDE	BMZ-ÜH	1,131,999.82
	April 2025 - September 2026	SFBSP, AEO/CNA, AFPDE	ADH	161,978.76
	September 2023 - December 2025	IBC/STACO	ADH	754,033.50
	May 2025 - October 2025	ICF	ADH	339,314.25
	September 2023 - November 2025	IBC/AL AMAL	Stiftung RTL	82,384.23
in Somalia	November 2024 - June 2028	WARDI	BMZ ÜH	2,653,344.76
	October 2025 - December 2025	WARDI	ADH	90,740.39
	October 2025 - December 2025	Union Aid	ADH	30,042.50
	March 2025 - June 2025	GIVE Myanmar	Stiftung RTL	53,031.25
	November 2025 - August 2026	CPI	ADH	120,140.00
	April 2025 - August 2025	ICF, PMRS	ADH	40,050.00
	September 2025 - October 2025	UPA	ADH	75,310.03
	September 2024 - August 2025	ICF	AM-Stiftung	285,961.24
	July 2024 - June 2026	Farwater, Intersos	AA, Fürsorge- und Bildungsstiftung	5,366,702.63
	October 2024 - April 2026	VoG, IBC		72,199.09
	November 2025 - March 2026	la Fondation UBUZIMA	ADH	50,217.50
	December 2023 - May 2027	AEO/CNA	BMZ-SIGA	421,770.94
	December 2022 - November 2026	WAVES	BMZ PT	85,124.14
	October 2024 - October 2028	Caritas Bo & CHASL	BMZ PT	339,383.25
	March 2024 - December 2025	Caritas Bo	ADH	33,475.00
	January 2025 - January 2026	Caritas Bo	24 Gute Taten	45,053.75
	September 2021 - June 2026	WARDI	BMZ-SEWOH, Lappe-Stiftung	375,097.17
omen's rights	August 2024 - July 2027	WARDI	BMZ, Lappe-Stiftung	1,040,654.12
	November 2023 - October 2026	CSSC	BMZ-PT	405,812.51
	October 2024 - October 2034	CSSC	Waagner-Haase-Verbrauchsstiftung	42,142.45
	November 2023 - October 2026	EPN, CHAK, CSSC, BUFMAR	BMZ-PT, Lappe-Verbrauchsstiftung	154,265.62
	December 2022 - November 2025	PIES	BMZ PT	268,893.94
	November 2022 - April 2026	ASECSA	BMZ PT	220,488.55
	September 2024 - April 2029	ASECSA & MTM	BMZ-SIGA	326,325.56
ons	October 2022 - September 2027	CDP, Taller Abierto	BMZ-SIGA, Lappe-Stiftung	562,210.85
d host communities	August 2023 - December 2028	SNPS-CC	BMZ-SIGA, Fürsorge- und Bildungsstiftung	463,805.35
communities in three	August 2023 - October 2026	Officina DDHH	BMZ PT	404,272.47
	June 2022 - December 2025	GK	BMZ PT	36,930.26
pal	December 2024 - December 2027	ECCA	BMZ PT	259,386.49
	November 2025 - February 2028	PVDP	BMZ PT	48,861.43
	September 2025 - February 2026	WATAN	ADH	223,200.61
in Tanzania and Zanzibar	April 2023 - September 2026	action medeor Tanzania	DEG Impulse gGmbH, Lappe-VS	280,000.00
	July 2024 - December 2027	action medeor Tanzania	Rottendorf-Stiftung	784,613.00

* includes own resources

As an amb
keep don
me on my
love to sh
always w

Anke Engelke
Actor and presente

© action medeor/B. Breuer

Ways to get involved

When a healthcare system is thrown into turmoil due to war, displacement, natural disasters, or poverty, action medeor, the "global emergency dispensary," provides rapid, targeted aid. We deliver medicines, medical equipment, and pharmaceutical expertise to areas in need, including remote regions. We work quickly, effectively, and sustainably. To ensure that we have the necessary resources for acute disaster situations and our long-term health projects, we need people who believe in our work and support it through donations.

Every donation helps and is welcome. Regular support gives us greater planning security. With this support, we can strengthen healthcare systems in the long term, support our partners' preventive work, and supply hospital pharmacies worldwide with medicine before they run out. Unspecified donations allow us to deploy our support flexibly where it is most urgently needed.

We regularly inform our donors about the impact of their donations and how we work together to ensure healthcare professionals have what they need to provide effective, life-saving care. We do this through personal conversations, donation letters, newsletters, the press, and social media. We firmly believe that healthcare should be accessible to everyone, regardless of where they live or their circumstances.

Reaching out to more people and inspiring them to donate to or get involved with action medeor is also important to us. There are many ways to do so. You can organize your own fundraising campaign for a birthday or anniversary, participate in a school charity run, start a staff initiative, or make a corporate donation. Everyone can contribute to bringing health and hope in their own way.

Transparency and careful management of donations are central to our work. We plan the necessary costs for our communications responsibly and use funds sparingly and efficiently. action medeor voluntarily adheres to high standards of transparency and quality to demonstrate responsible funds management. These standards include the donation certificate from the German Donations Council and the DZI donation seal.

bassador for action medeor, I can
ors informed by taking them with
y project trips, so to speak. And I'd
nout out to everyone, "Help!" It's
orth it!

r. Ambassador of action medeor since 2003.

Expenses for **communications, fundraising and education**:

6.59%* **(2024: 6.91%)**

Administrative expenses:

3.62%* **(2024: 3.38%)**

*in 2025, measured against the total budget

CSR

Companies supporting action medeor: Dedication that makes a difference

The effectiveness of our aid is due in part to the dedicated companies that support us. Their trust in us and their willingness to share responsibility are extremely important, especially where since funding is declining and support is becoming more crucial.

The intralogistics company Jungheinrich has been a reliable partner for thirteen years now. In 2025, employees once again contributed to helping people in need through the “rest cent” campaign. The company matched the donations and passed on the tax benefit. A portion of the funds goes toward our emergency aid in Syria, which we implement together with our partner organization IDA (Independent Doctors Association). The remainder of the “rest cent” donation, along with the annual donation, supported our new medicines warehouse in Kibaha (Tanzania), which began operating in 2025. Two electric high-lift trucks and a forklift truck have enabled us to establish key logistical infrastructure. These improvements make work processes more efficient, reduce staff workload, and ensure a reliable supply of medicines. We received an additional boost in the form of a special donation from Jungheinrich at the end of the year. Due to reduced funding from institutional donors, this contribution was crucial for our emergency and disaster relief work, as well as for supplying medicine. For many years, the shareholder family has also supported us, particularly in projects in Tanzania. In 2025, Hanni von Kameke, granddaughter of company founder Dr. Friedrich Jungheinrich, supported the establishment of two workshops in specially equipped containers in Arusha and Dodoma. In the future, these workshops will be used to service and repair medical equipment—a significant improvement for over 200 healthcare facilities, especially in rural areas with limited technical resources.

© action medeor/B.Breuer

We also look back on our long-standing relationship with Sartorius, a global provider of solutions for the biopharmaceutical industry. The company has supported us for over twelve years. Their valuable support of our Jambo Labs project is already bringing about noticeable changes in the day-to-day operations of our partner hospitals in Tanzania. Modern analytical equipment, optimized processes, and rapidly available results are facilitating diagnosis and treatment significantly. Tests that used to take a long time can now be completed in a matter of minutes—a crucial benefit for patients.

Thanks to its efficient warehouse logistics, Jungheinrich has effectively supported action medeor’s work in the medicines warehouses in Tönisvorst and Tanzania for many years.

(from left to right) Jasmin Herholz, Julia Ramisch and Dr. Angela Zeithammer from action medeor, Tobias Noffz (NOFFZ Technologies) and Martin Beyel (LBH2 tax consultants and spokesperson for the Lower Rhine Business Owners Initiative)—both entrepreneurs are involved with action medeor in a variety of ways

Cosmetics company cosnova has once again sent a strong message of solidarity with the Ukrainian people. In collaboration with our Ukrainian partner organizations, two generous donations enabled us to provide a wide range of aid in 2025, including supporting the social pharmacy in Odessa, providing mobile health services in regions close to the front line, and securing the drinking water supply in Kherson.

The Lower Rhine Business Owners Initiative (UI), which currently comprises 27 member companies, has passionately supported action medeor for eleven years. Events such as the UI anniversary, which took place at action medeor in Tönisvorst in 2025, and the "Rhenish Evening" in Krefeld provide opportunities for networking, exchanging ideas, and fostering a sense of shared commitment. Another key network consists of around 200 North Rhine-Westphalian pharmacies involved in the "Partnering together as an emergency dispensary" initiative. In 2025, the North Rhine Chamber of Pharmacists launched a campaign to support the Mother of Mercy Hospital in the Nuba Mountains of Sudan.

Since 2012, we have been linked by a social partnership with Fortuna Düsseldorf under the motto “1:0 for Health.” Activities such as the Fortuna Race Day in March and a cup deposit campaign during the home match against Regensburg—in collaboration with the Elly-Heuss-Knapp School—provided opportunities in 2025 to raise awareness of our work and garner support.

Our partnership with the Krefeld-Kempen-Viersen Trade Association shows the impact that regional involvement can have. Since 2015, retail and service businesses have worked with their customers to collect donations for our global aid efforts. Approximately 118 businesses participate in this initiative. In 2025, to mark its tenth anniversary, the initiative was expanded and renamed "Emergency Aid from the Lower Rhine"—a deliberate signal of solidarity from the region.

Our work thrives on collaboration. In 2025, many companies and partners contributed to our efforts with dedication, creativity, and trust. While we've highlighted a few examples here, there are many more. Together, these examples demonstrate that sharing responsibility multiplies our impact.

We are always happy to welcome interested companies and partners to our Tönisvorst offices. Personal interaction and the opportunity to experience our work firsthand are important to us because true partnerships are built through face-to-face encounters.

Legacy donations

A good heart lives on: Legacy donations

Many people wish to use their assets to do good even after they are gone. action medeor offers assistance in this area through a will-making guide and informative web pages.

Many people share a common passion—the desire to do good and help those in need, even after they are gone. The things that matter to people today can continue to make a difference tomorrow. By leaving a legacy donation to action medeor, this commitment endures and continues to provide help where medical assistance is urgently needed.

The prospect of drawing up a will can be daunting and emotional for many people. However, it can be a relief to address this issue early on and at one's own pace. Those who are well-informed and approach the task without time pressure can create clarity for themselves and those they leave behind.

The action medeor inheritance brochure provides information on how you can make a lasting difference with your estate.

To assist with this, action medeor has prepared helpful materials that offer guidance and simplify personal planning. The revised free Will Guide answers key questions about inheritance law, explains what to look out for in a legally valid will and demonstrates how legacy donations can make a lasting difference.

Additionally, new information pages are available to fill out. These pages help you record important information for your loved ones, such as details about insurance policies, bank accounts, real estate, online access, and the location of important documents.

These resources can be downloaded from the action medeor website under “Legacy donations”, or requested by mail.

In 2025, action medeor received a total of 547,000 euros from legacies and bequests. We are deeply grateful for this trust and are committed to carrying out the last wishes of our supporters responsibly and in accordance with their wishes.

Your contact persons for **legacy donations** and the options provided by the **action medeor Foundation**:

Linda Drasba
Phone: 02156 / 9788–173
Email: linda.drasba@medeor.de

Sandra Bungter
Phone: 02156 / 9788–175
Email: sandra.bungter@medeor.de

Foundation

The action medeor Foundation celebrates its 25th anniversary

A second pharmacy scholarship will further advance pharmaceutical training in Tanzania in the future.

The action medeor Foundation was established 25 years ago, in 1991. This was made possible by the bequest of Else Eberle, the widow of the Stuttgarter Zeitung editor. She donated part of her estate to the medical aid organization, action medeor e.V., which laid the groundwork for long-term, sustainable aid. Since then, many donors have joined the foundation, forming a strong community within the action medeor Foundation. Interest income from the foundation's steadily growing capital supports various projects run by the organization that are important to the donors. The foundation primarily supports the education and further training of medical and pharmaceutical professionals. For example, the foundation has funded a pharmacy scholarship for the master's program at Muhimbili University of Health and Allied Sciences (MUHAS) in Dar es Salaam, Tanzania, for many years.

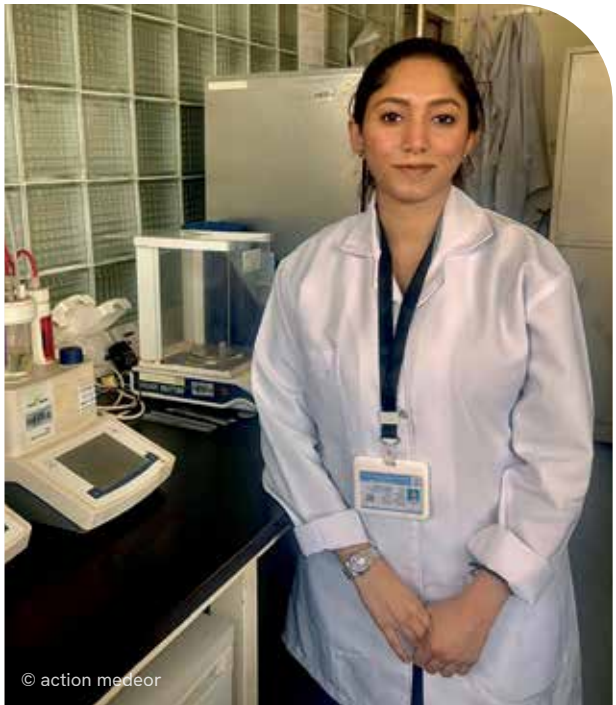
To celebrate the upcoming 25th anniversary in 2026 and the foundation's positive development, a second pharmacy scholarship will be established in Tanzania. The country's healthcare system lacks well-trained pharmaceutical staff. Currently, there are fewer than three pharmacists per 100,000 people. This is precisely where the action medeor Foundation steps in.

The present scholarship recipient is Jigna Gorecha, a pharmacist who believes education is the most powerful tool for building a strong and meaningful future in her country. Her predecessor, Mary Kisima, completed her master's degree at the end of 2024 and now works as the director's assistant at Muhimbili National Hospital in Tanzania.

Thanks to generous endowments totaling 491,195 euros, the action medeor Foundation was able to continue growing in 2025. As a result, the organization received 184,100 euros from interest income and the existing spend-down funds.

Scholarship recipients Mary Kisima and Jigna Gorecha

© action medeor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Snapshots of 2025

© Christian Wolff

In spring 2025, students and teachers at the Elly Heuss Knapp School in Düsseldorf raised 778 euros for action medeor through a cup deposit campaign. The donations will go toward global emergency and disaster relief. Held during a Fortuna Düsseldorf home match, the campaign demonstrates how young people are taking responsibility and fostering global solidarity through local action.

Around 1,800 runners participated in the 9th annual Apple Blossom Run. From the children's race to the half marathon, the event offered something for every generation. The supporting program ranged from nature-based educational activities to culinary highlights. Thanks to the support of numerous volunteers and sponsors, 12,412 euros were raised for action medeor. The funds will support medical care in Sudan through action medeor's emergency aid.

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In November 2025, another "Show for Charity" was held in aid of action medeor as part of the Holiday on Ice show at the Grefrath EisSport & EventPark. A portion of the ticket proceeds went to the organization. Thanks to the organizer's dedication and the audience's support, action medeor received a total of 6,000 euros for international emergency and disaster relief.

As is tradition, the 25th annual Christmas Charity Gala took place on the third Sunday of Advent at the Seidenweberhaus in Krefeld. We would like to thank the wonderful performers, including the Young People Big Band, pianist Akiko Inagawa, magician Schmitz-Backes, and presenter Dieter Könnes, who put on a marvelous show together. We would also like to thank our sponsors: Sparkasse Krefeld, Volksbank Krefeld, and e-motion, for supporting the event.

© Thomas Bocian

Matters of the Heart

© Bundesregierung - Steffen Kugler

action medeor President Siegfried Thomassen received a great honor in December 2025 when he was awarded the Federal Cross of Merit on Ribbon by Federal President Frank-Walter Steinmeier at Bellevue Palace.

Siegried Thomassen was honored for his many years of volunteer work as president of action medeor, as well as for his involvement in the Krefeld City Sports Association and the Catholic Relief Organization. Important developments were initiated under his leadership, including the expansion of sites in Tanzania and Malawi, as well as the strengthening of medical technology and humanitarian aid in crisis areas.

action medeor also acknowledges this extraordinary commitment with great appreciation and gratitude. Through his tireless efforts, Siegfried Thomassen has had a decisive influence on the development of the aid organization and has contributed to the sustainable improvement of medical care for millions of people worldwide.

Preview of 2026: Look forward to a special evening with our longstanding ambassador, Anke Engelke, and our exclusive cultural partner, the Düsseldorf Symphony Orchestra. On December 19, 2026, conductor Martin Fratz and we warmly invite you to the fourth charity concert at the Tonhalle Düsseldorf. Anke Engelke will host the event, talk about her project trips and sing with the orchestra. All proceeds will go to action medeor.

© Susanne Diesner

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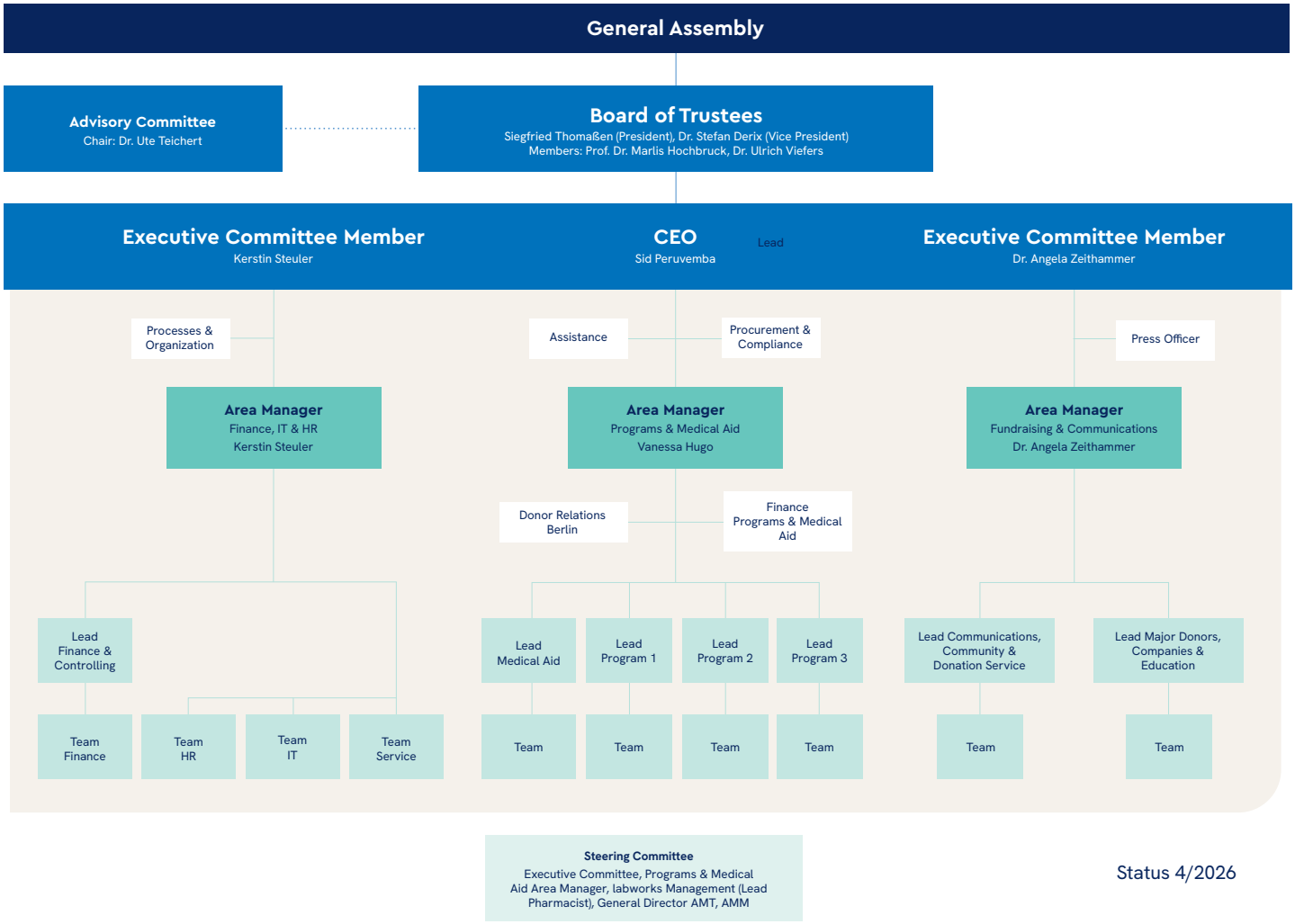
action medeor mourns the loss of former Member of the Bundestag Udo Schiefner. As a longstanding member of the Advisory Board, he supported the aid organization's work with great dedication, leaving a lasting mark on it. With his straightforwardness, backbone, and big heart, he passionately championed justice and supporting people in need. action medeor will honor his memory and remember him with gratitude. Our thoughts are with his family.

Organizational chart



Status 4/2026

The General Assembly

The General Assembly is the supreme organ of the organization and is responsible for aspects such as adoption of the annual accounts, discharge of the Board of Trustees and the Executive Committee, and election of the Board of Trustees. As of December 31, 2025, the General Assembly comprised 100 persons.

The Board of Trustees

Duties of the voluntary Board of Trustees include approval of the budget and the annual accounts. The Board of Trustees meets quarterly. Members of the Board of Trustees include Siegfried Thomassen (President), Dr. Stefan Derix (Vice President), Prof. Dr. Marlis Hochbruck, and Dr. Ulrich Viefers.

The Advisory Committee

The Advisory Committee is elected by the Board of Trustees. It is made up of at least five and at most twelve members. Members are elected for a period of three years and appoint the chair from among their number. The Advisory Committee advises the Board of Trustees in the execution of its duties and responsibilities. Members of the Advisory Committee include: Dietmar Brockes, Dr. Ullrich Kindling, Dr. Lilian Klewitz-Haas, Bärbel Kofler, Dr. Marcus Optendrenk, Dr. Martin Plum, Ulle Schauws, Dr. Ute Teichert (Chair), Meral Thoms.

The Executive Committee

Acting in a full-time capacity, the Executive Committee manages the organization on its own authority. It is appointed and dismissed by the Board of Trustees and reports to the Board of Trustees on all important matters. In accordance with Section 26 of the German Civil Code (BGB), the CEO of the Executive Committee is Sid Peruvemba. In accordance with Section 30 BGB, Kerstin Steuler and Dr. Angela Zeithammer are appointed members of the Extended Executive Committee and special representatives, with responsibilities including Finance, HR, and IT, as well as Fundraising and Communications.

The staff

In 2025, the organization employed 70 full-time staff and 67 volunteers.

Report of the Board of Trustees

Once again, the year 2025 has made it clear that action medeor's work is needed around the world. Last year, we continued to be challenged by various humanitarian crises triggered by natural disasters, armed conflicts and poverty. Added to this was the worldwide decline in public funding for development cooperation and humanitarian aid, including here in Germany.

In response to these new challenges, the Board of Trustees has taken a strategic approach and further refined action medeor's profile. Going forward, we will focus more intensely on our organization's core mission of ensuring people in crisis situations have access to healthcare. To this end, we will prioritize medical aid even more and align our program work more closely with the theme of health. We will continue to ensure that action medeor remains close to the people and that donations reach those in greatest need.

Another strategic priority in 2025 was to strengthen our sites in Tanzania and Malawi. Highlights included the inauguration of the new medicines warehouse in Tanzania, which was supported by the Rottendorf Foundation, as well as the construction of new staff accommodations. Similar developments are planned for Malawi in the future.

This is made possible by the volunteers of action medeor, the donors who support our humanitarian work, and the members of the action medeor family who contribute their time and effort. We owe them all our thanks. Our shared goal is, and always will be, to ensure that no one in the world dies from a treatable disease.

Siegfried Thomaßen, President
Tönisvorst, June 2026

Report of the Advisory Committee

As the Advisory Committee of action medeor e.V., we continued to strengthen our role as a unifying network in 2025 and provided new impetus for supporting the "global emergency pharmacy". Regular dialog and project support remain at the heart of our work.

We mourn the sudden passing of our Advisory Committee member, Udo Schiefner. He passed away unexpectedly shortly after leaving the Bundestag in 2025.. His long-standing commitment and his connection to action medeor will not be forgotten, and we will honor his memory.

The Advisory Committee meets several times a year to advise the Board of Trustees on political matters. In July, the Committee held a meeting at the North Rhine-Westphalia State Parliament in Düsseldorf, which fostered personal dialog and opened up important prospects for future cooperation.

action medeor provides medical aid in emergencies around the world, delivering vital medicines to areas in urgent need. This work is indispensable, especially in overlooked crises. The Advisory Committee continues to wholeheartedly support this vital work.

Dr. Ute Teichert, Chair of the Advisory Committee
Tönisvorst, April 2026

Financial report

Overview of aid provided

Income in 2025 by source

100% / Total:
30,670,845 €

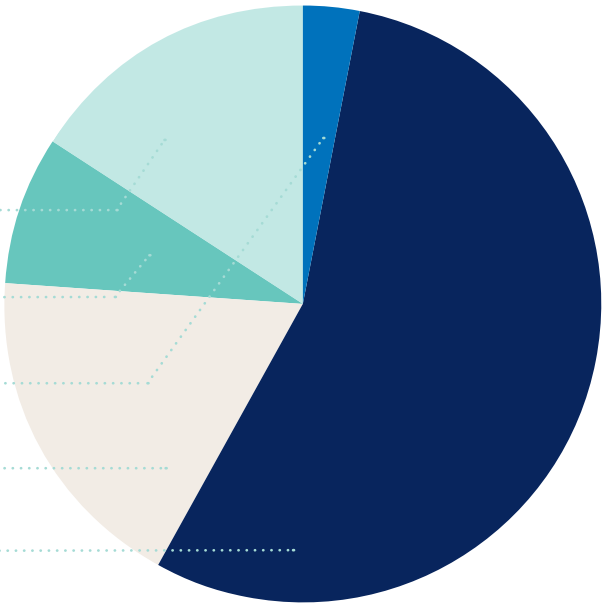
Private monetary donations
16% / **5,009,121 €**

Other donations incl. endowments
8% / **2,459,801 €**

Companies
3% / **843,447 €**

Aktion Deutschland Hilft
18% / **5,491,135 €**

Public grants
55% / **16,867,341 €**



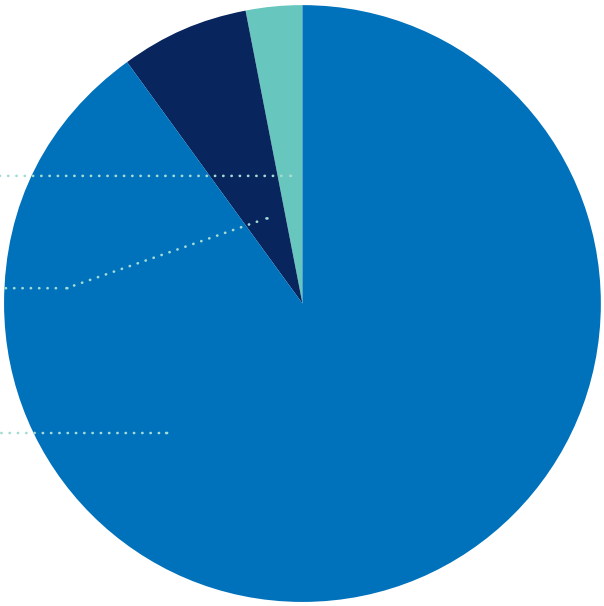
Expenditure in 2025 by application

100% / Total:
34,884,519 €

General administration
4% / **1,262,489 €**

Expenses for fundraising, PR and education
6% / **2,299,503 €**

Project work and medical aid
90% / **31,322,527 €**



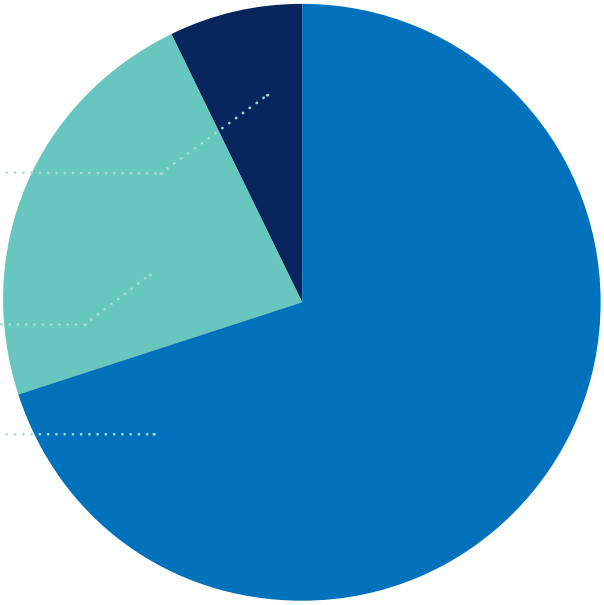
Expenditure in 2025 by health projects

100% / Total:
25,896,330 €

Pharmaceuticals and Health Technology
7% / **1,869,917 €**

Development cooperation
23% / **5,936,329 €**

Humanitarian aid
70% / **18,090,084 €**



Project expenditure in 2025 by region

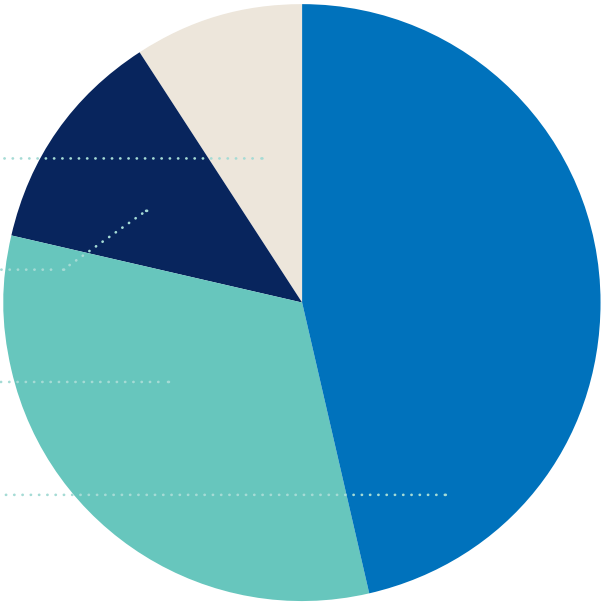
100% / Total:
25,896,330 €

Latin Amerika
9% / **2,418,855 €**

Asia
12% / **3,200,173 €**

Europe
32% / **8,274,820 €**

Africa
46% / **12,002,482 €**



Balance sheet

Deutsches Medikamenten-Hilfswerk action medeor e.V.

as of December 31, 2025

Assets (in EUR)		2025	2024
A	**Fixed assets**	**6,876,977.14**	**6,038,808.98**
	I. Intangible assets	530,277.22	179,478.82
	II. Tangible assets	3,102,465.84	3,266,073.54
	III. Financial assets	3,244,234.08	2,593,256.62
B	**Current assets**	**23,313,565.98**	**26,714,914.91**
	I. Stocks	942,253.57	1,073,407.01
	1. Goods	11,479.09	289,176.85
	2. Advance payments	930,774.48	784,230.16
	II. Accounts receivable and other assets	2,255,562.14	3,028,197.43
	1. Accounts receivable	6,960.55	61,806.43
	2. Due from affiliated companies	1,711,732.49	2,628,580.00
	3. Other assets	536,869.10	337,811.00
	III. Cash in hand and at bank	20,115,750.27	22,613,310.47
	1. Cash in hand	4,025.67	6,298.90
	2. Cash at banks	20,111,724.60	22,607,011.57
C	**Prepayments and accrued income**	**5,304.98**	**7,736.54**
		30,195,848.10	**32,761,460.43**

Liabilities (in EUR)		2025	2024
A	**Subscribed capital as of December 31**	**10,138,811.12**	**9,662,312.82**
	I. Equity as of January 1	9,397,624.49	9,507,302.83
	II. Legacy reserve	621,960.42	264,688.33
	III. Net income/net loss for the year	119,226.21	-109,678.34
B	**Special items from donations for fixed assets**	**12,615.73**	**15,831.73**
C	**Accrued liabilities**	**187,005.15**	**226,511.08**
	I. Provisions for taxation	0.00	59,847.20
	II. Other provisions	187,005.15	166,663.88
D	**Unused donations/project funds**	**18,779,943.75**	**21,423,953.64**
	I. Unused donations	12,469,848.74	14,102,692.31
	II. Unused project funds	6,310,095.01	7,321,261.33
E	**Liabilities**	**1,075,139.35**	**1,430,518.16**
	I. Due to banks	641,939.85	842,144.67
	II. Advances received	0.00	10,334.97
	III. Accounts payable	127,027.85	142,658.27
	IV. Due to affiliated companies	161,202.47	119,494.23
	V. Other liabilities	144,969.18	315,886.02
F	**Deferred income**	**2,333.00**	**2,333.00**
		30,195,848.10	**32,761,460.43**

Accounting and valuation methods

Headquartered in Tönisvorst, the German Medical Aid Organization action medeor e.V. is registered as a non-profit organization at the County Court in Krefeld, Germany, under register number VR 3516. The annual financial statements comprising the balance sheet and the profit and loss statement of our registered organization were drawn up in compliance with the generally accepted accounting principles with due regard to the legal provisions applicable to all commercial traders as laid down in Sections 242 ff and Sections 264 ff of the German Commercial Code (HGB).

The balance sheet is presented in account form and structured as prescribed in Section 266 HGB. It takes account of the particularities of the organization as a charitable donation entity in accordance with Section 265 HGB. The profit and loss statement is structured using the total cost method under Section 275 (1) HGB. The annual financial statements have been audited by an independent auditor in accordance with the requirements of Sections 316 ff HGB. The audit was conducted as a voluntary audit under Section 12 (3)a of the action medeor Articles of Association applying the accounting standards for the "Audit of Societies" (IDW PS 750) and the IDW accounting practice statements for societies (IDW RS HFA 14) and for charitable donation organizations (IDW RS HFA 21).

Intangible assets are capitalized at acquisition cost and amortized on a straight-line basis over their expected useful life, typically three years, in accordance with Section 253 (3) HGB and Section 7 (1) sentence 1 of the German Income Tax Act (EStG).

Based on Section 255 (1) HGB, tangible assets are stated at acquisition cost less planned depreciation on a straight-line basis in consideration of their average expected useful life. The depreciation rate for the building is 2 percent, 3.33 percent and 4 percent, respectively, and for the paved courtyard and grounds, between 5.26 percent and 10 percent per year.

Low-value assets worth not more than 800.00 euros were fully deducted as operating expenses in line with Section 6 (2) sentence 1 EStG.

Financial assets of the organization primarily include a 100 percent share in the non-profit action medeor International Healthcare gGmbH at 625,000.00 euros, a 100 percent share in action medeor labworks GmbH at 25,000.00 euros, and a 100 percent share in the non-profit action medeor Medical Aid Organization Ltd at 1,000.00 euros, as well as investments held as fixed assets in the total amount of 416,336.44 euros. Investments held as fixed assets are all stated at acquisition cost applying the depreciation option under Section 253 (3) sentence 6 HGB.

Stocks of current assets are all stated at acquisition cost applying the lower of cost or market principle under Section 253 (3) HGB and divide into medicines, equipment, health technology, packaging material and handcraft.

Accounts receivable and other assets are reported at their nominal value and itemized.

Cash in hand and at banks is stated at its nominal value. In accordance with Section 250 (1) HGB, prepayments and accrued income include amounts paid before the balance sheet date to cover costs that will be charged against income after the balance sheet date.

Under Section 253 (1) sentence 2 HGB, accrued liabilities are stated at their expected settlement amount based on the principles of sound business judgment and take account of all recognizable risks and contingent liabilities.

Unused donations and project funds concern liabilities arising from monetary and in-kind donations not yet disbursed, as well as from project funds not yet disbursed. In accordance with Section 253 (1) sentence 2 HGB, the monetary liabilities (unrestricted and restricted donations) are carried as liabilities at their repayment amounts at the balance sheet date. In-kind donations not yet disbursed are stated at their fair value. Unrestricted monetary and in-kind donations are donations not restricted to a specified purpose. Unrestricted donations do not include incoming resources from legacies. Restricted donations are gifts for a specified purpose and donations received through "sponsorship drives".

Based on Section 250 (2) HGB, deferred income includes payments received for work performed only after the balance sheet date.

Other disclosures: The average number of employees during the fiscal year was 69 (previous year: 66).

Profit and loss statement

Deutsches Medikamenten-Hilfswerk action medeor e.V.

January 1 through December 31, 2025

(in EUR)	2025	2024
1. Sales revenue	350,463.50	1,940,462.23
2. Income from the use of donations	10,306,952.73	9,138,751.99
3. Income from third-party grants for projects	24,182,368.17	21,549,756.78
4. Other operating income	88,748.61	81,353.76
Total operating performance	**34,928,533.01**	**32,710,324.76**
5. Cost of raw materials and supplies	-3,941,474.91	-4,684,006.71
Gross profit	**30,987,058.10**	**28,026,318.05**
6. Staff costs	-3,755,193.93	-3,571,258.45
a. Wages and salaries	-3,027,216.99	-2,895,251.24
b. Social security and other pension costs	-685,002.89	-603,716.28
c. Voluntary social security costs	-42,974.05	-72,290.93
7. Depreciation of intangible assets and tangible assets	-265,053.17	-331,088.07
8. Other operating expenses	-27,008,036.39	-24,290,797.01
Operating income	**-41,225.39**	**-166,825.48**
9. Other interest and similar income	200,161.90	167,724.20
10. Interest and similar expenses	-25,733.18	-75,438.98
Financial result	**174,428.72**	**92,285.22**
11. Taxes on income	-13,977.12	-35,138.08
Net profit/net loss for the year	**119,226.21**	**-109,678.34**

Explanatory notes to the profit and loss statement

The profit and loss statement was prepared with due regard to the legal provisions applicable to all commercial traders as laid down in Sections 238 ff and Sections 264 ff of the German Commercial Code (HGB).

It is structured using the total cost method under Section 275 (1) HGB.

Sales revenues comprise the supply of medicines, equipment and health technology, as well as the provision of pharmaceutical advisory services at cost price.

Income from the use of donations arises when expenses that are financed with donations are treated as a reduction in the item "donations not yet used". Expenses include the dispensing of medicines, equipment and health technology, the cost of marketing and communications, project execution, pharmaceutical advisory services, and the management of donations. Other operating expenses include administrative costs and expenses related to the execution of development cooperation, humanitarian aid projects and pharmaceutical advisory services. The expenses for supplements and information material for fundraising campaigns totalled 746,560.84 euros. Based on preliminary calculations for the 2025 calendar year, the share of expenditures for administration and marketing will range at 10.01 percent (previous year: 10.21 percent).

Interest and similar income primarily result from asset management operations.

Further information on the 2025 financial statements and an allocation of income and expenses for the financial year by division and function can be found at:

www.medeor.de/pruefungsberichte

Balance sheet

action medeor Foundation

as of December 31, 2025

Assets (in EUR)		2025	2024
A	**Long-term restricted assets**	**4,299,556.51**	**2,719,758.18**
	I. Financial assets	800.00	800.00
	II. Securities	4,298,756.51	2,718,958.18
B	**Short-term restricted assets**	**663,663.63**	**1,882,108.79**
	I. Cash at banks	1,864.48	1,880,244.31
	II. Other receivables	661,799.15	1,864.48
		4,963,220.14	**4,601,866.97**

Liabilities (in EUR)		2025	2024
A	**Liabilities**	**4,378,000.80**	**3,977,302.13**
	I. Endowment	3,550,963.18	3,059,768.10
	1. Basic assets	457,583.16	457,583.16
	2. Endowment contributions	3,093,380.02	2,602,184.94
	II. Funds carried forward	219,037.62	194,934.03
	1. from basic assets	155,490.27	150,213.99
	2. from endowment contributions	63,547.35	44,720.04
	III. Spend-down Foundation	608,000.00	722,600.00
B	**Accrued liabilities**	**4,462.50**	**4,165.00**
C	**Other liabilities**	**580,756.84**	**620,399.84**
		4,963,220.14	**4,601,866.97**

Profit and loss statement

action medeor Foundation

January 1 through December 31, 2025

(in EUR)	2025	2024
1. Other operating income	53,861.79	15,930.00
2. Interest and similar income	79,394.83	68,840.82
3. Bank charges	914.68	556.76
4. Audit costs	4,462.50	4,165.00
5. Other expenses	5,225.85	5,220.00
6. Statutory expenditures	29,050.00	0.00
7. Other taxes	69,500.00	34,060.00
Profit/loss for the year	**24,103.59**	**40,769.06**
Transfer to revenue reserves	-24,103.59	-40,769.06
Net profit/loss for the year	**0.00**	**0.00**

The Executive Committee of the action medeor Foundation consists of: Dr. Angela Zeithammer (CEO), Siegfried Thomassen (Chair), Dr. Stefan Derix, Dr. Ulrich Viefers, Bernd Pastors, and Elisabeth Bienbeck-Ketelhohn.

Further information on the 2025 financial reporting is available at: **www.medeor.de/pruefungsberichte**

Balance sheet

action medeor International Healthcare gGmbH

as of December 31, 2025

Assets (in EUR)		2025	2024
A	**Fixed assets**	**2,502,555.47**	**1,664,837.36**
	I. Intangible assets	56,782.14	66,609.27
	II. Tangible assets	2,445,773.34	1,598,228.09
B	**Current assets**	**3,071,188.16**	**3,017,881.09**
	I. Stocks	1,094,178.14	1,127,382.07
	1. Finished goods and merchandise	767,852.95	910,253.16
	2. Advance payments	326,325.19	217,128.91
	II. Accounts receivable and other assets	1,259,529.52	1,117,653.21
	1. Accounts receivable	1,172,753.81	997,123.84
	2. Due from affiliated companies	61,000.49	68,024.82
	3. Other assets	25,775.22	52,504.55
	III. Cash in hand and at banks	717.480,50	772.845,81
C	**Prepayments and accrued income**	**4,087.56**	**8,472.50**
		5,577,831.20	**4,691,190.95**

Liabilities (in EUR)		2025	2024
A	**Capital stock**	**1,066,721.35**	**911,087.61**
	I. Subscribed capital	150,000.00	150,000.00
	II. Capital reserve	475,000.00	475,000.00
	III. Legacy reserve	538,828.65	388,592.07
	IV. Loss carried forward	-102,504.46	-104,061.58
	IIV. Net income for the year	5,397.16	1,557.12
B	**Special items from donations for fixed assets**	**1,365,847.93**	**1,004,532.37**
C	**Accrued liabilities**	**69,428.24**	**65,664.04**
	I. Provisions for taxation	17,939.64	0.00
	II. Other provisions	51,488.60	65,664.04
D	**Unused donations/project funds**	**554,930.71**	**433,687.72**
E	**Liabilities**	**2,520,902.98**	**2,276,219.21**
	I. Advances received	98,502.35	71,860.35
	II. Accounts payable	206,784.34	194,660.76
	III. Due to affiliated companies	2,215,517.67	1,980,615.46
	IV. Other liabilities	2,281.70	29,082.64
		5,577,831.20	**4,691,190.95**

Profit and loss statement

action medeor International Healthcare gGmbH

January 1 through December 31, 2025

(in EUR)	2025	2024
1. Sales revenues	2,258,787.67	2,471,598.46
2. Income from the use of donations	862,441.52	1,048,407.46
3. Other operating income	139,782.29	142,336.95
Total operating performance	**3,261,011.48**	**3,662,342.87**
4. Cost of materials	-1,600,695.07	-1,975,981.25
a. Cost of purchased materials	-1,408,466.91	-1,859,358.36
b. Cost of purchased services	-192,228.16	-116,622.89
5. Staff costs	-923,891.90	-1,043,143.16
a. Wages and salaries	-722,635.09	-830,303.02
b. Social security and other pension costs	-201,256.81	-212,840.14
6. Depreciation	-196,890.73	-95,332.16
7. Other operating expenses	-501,177.93	-506,864.64
8. Other interest and similar income	0.00	0.00
9. Interest and similar expenses	-27,233.40	-15,621.81
10. Taxes on income	-5,725.29	-23,842.73
11. Earnings after taxes	5,397.16	1,557.12
Net income for the year	**5,397.16**	**1,557.12**

The above figures for action medeor International Healthcare gGmbH are preliminary figures, as the annual audits in Germany and Tanzania have not yet been completed.

Further information on the 2025 financial reporting is available at: **www.medeor.de/pruefungsberichte**

Balance sheet

action medeor labworks GmbH

as of December 31, 2025

Assets (in EUR)		2025	2024
A	**Fixed assets**	**37.535,24**	**52.549,24**
B	**Current assets**	**2.816.846,47**	**3.144.703,67**
	I. Stocks	1.913.265,20	2.167.486,56
	1. Finished goods and merchandise	1.661.614,86	1.991.028,89
	2. Advance payments	251.650,34	176.457,67
	II. Accounts receivable and other assets	440.339,60	556.673,13
	1. Accounts receivable	157.045,10	323.388,72
	2. Due from shareholders	161.202,46	119.484,35
	3. Due from affiliated companies	119.680,21	112.897,34
	4. Other assets	2.411,83	902,72
	III. Cash at banks	463.241,67	420.543,98
C	**Prepayments and accrued income**	**11.857,39**	**16,64**
		2.866.239,10	**3.197.269,55**

Liabilities (in EUR)		2025	2024
A	**Capital stock**	**266,375.57**	**211,733.46**
	I. Subscribed capital	25,000.00	25,000.00
	II. Capital reserve	186,733.46	50,103.17
	III. Net income/net loss for the year	54,642.11	136,630.29
B	**Accrued liabilities**	**125,630.61**	**134,657.27**
C	**Other liabilities**	**2,474,232.92**	**2,850,878.82**
	I. Advances from customers	231,148.65	172,840.89
	II. Accounts payable	57,404.88	95,174.05
	III. Due to affiliated companies	2,171,953.92	2,570,125.58
	IV. Other liabilities	13,725.47	12,738.30
		2,866,239.10	**3,197,269.55**

Profit and loss statement

action medeor labworks GmbH

January 1 through December 31, 2025

(in EUR)	2025	2024
1. Sales revenues	6,548,777.83	6,271,858.97
2 Other operating income	117,616.05	132,794.21
3. Cost of materials	-4,422,666.90	-4,396,297.95
a. Cost of purchased materials	-4,413,786.90	-4,387,417.95
b. Cost of purchased services	-8,880.00	-8,880.00
4. Staff costs	-943,018.90	-903,256.76
a. Wages and salaries	-744,419.10	-707,821.33
b. Social security and other pension costs	-198,599.80	-195,435.43
5. Depreciation	-15,014.00	-15,014.00
6. Other operating expenses	-1,149,794.36	-812,871.71
7. Interest and similar income	0.00	13.00
8. Interest and similar expenses	-49,605.32	-70,797.33
9. Profit/loss on ordinary activities	86,294.40	206,428.43
10. Taxes on income	-31,652.29	-69,798.14
Net profit/net loss for the year	**54,642.11**	**136,630.29**

Further information on the 2025 financial reporting is available at: **www.medeor.de/pruefungsberichte**

2025 Status report*

1. General conditions and business areas

Overall, the situation regarding the supply of medicines in many developing and emerging countries remains fragile and uneven. While there have been significant improvements in some areas, persistent structural problems remain. Access to essential medicines is a key factor. In many countries, basic medicines are available, but not reliably, nor in sufficient quantities or quality. Common causes include weak health systems, supply chain disruptions, reliance on imports, and public health sector funding shortfalls.

In 2025, the German federal budget saw a significant reduction in funding for development cooperation and humanitarian aid. Overall, Germany remains one of the world's largest official development assistance (ODA) donors. However, spending fell to a provisional total of around 26 billion euros in 2025, approximately 5 billion euros less than the previous year. Despite these circumstances, the Program Department secured the continuation of most projects, achieving a very good result.

2. Business performance and financial position

2.1 Earnings situation

projects (AA, BMZ), as well as the transfer of ongoing third-party funds and donations from the previous year, a positive outcome was achieved once again. Total income in 2025 was approximately 34.9 million euros, around 2.2 million euros more than the previous year. This increase is primarily due to higher income from third-party grants.

As planned, the organization ceased objective-related operations at the end of 2024. In 2025, the unit responsible for these operations processed only one order, which could not be completed in 2024 due to import permits. The organization will continue to be responsible for donations in future and has commissioned labworks GmbH to handle the processing.

The volume of medicines and medical products distributed free of charge and financed by donations totaled 2.8 million euros at year-end (excluding in-kind donations; previous year: 2.3 million euros), which was above the prior-year level. Additionally, in-kind donations totaling 0.8 million euros (previous year: 1.2 million euros) contributed to a total donation revenue of 3.6 million euros. Total revenue of e.V. and its subsidiary labworks GmbH from supplies sold at cost price (sale) and free supplies (donations) therefore amounted to 6.5 million euros in 2025.

At year-end, revenue from program work stood at 24.1 million euros, which exceeds the 2024 figure (21.6 million euros) and ranges a solid 3 million euros above the target for 2025. One reason for this is that approved funds are only drawn down and utilized as and when required. This leads to fluctuations across financial years. The most important economic figure is third-party funding which, at 16.8 million euros, is marginally above the target.

In 2025, action medeor received just under 13.8 million euros in monetary donations. In the previous year, this figure stood at 18.8 million euros, due to higher funding requests from Aktion Deutschland Hilft (ADH). Donations from our own sources have not declined. The 13.8 million euros in monetary donations include ADH funds amounting to 5.5 million euros, of which 4 million euros were allocated to program work and 1.5 million euros to medical aid. In addition to the monetary donations, the organization acquired donations in kind worth 0.8 million euros. Total donation income therefore amounted to 14.6 million euros.

2.2 Expenses

Total expenditure for the e.V. in 2025 amounted to around 35.0 million euros and comprises funds transferred to project partners, the purchase of goods from labworks GmbH, transportation services, as well as HR and administrative costs. The latter amounted to around 4.4 million euros in 2025 (including HR costs of 3.7 million euros and material costs of around 0.7 million euros). On the whole, the 2025 financial year closed with net profit of around 0.1 million euros. As projected, costs were kept within budget and were fully covered. There were no significant cost overruns. The cost structure will continue to be adjusted and adapted in the future in line with the development in the individual sectors and the overall financial situation.

2.3 General assessment

The financial year closed with a surplus of 119,000 euros. Our financial position, cash flows and financial performance are stable. Revenue and project sizes are stabilizing. As with almost all organizations in the humanitarian and development sector, there is an inherent risk of structural deficits, which can become particularly acute in the event of significant income shortfalls. However, the liquidity position can be

described as sound. Pre-funding for development and humanitarian projects is not currently an issue, but must be thoroughly incorporated into and adjusted in liquidity planning in light of the expected decline in liquidity due to outflows from donations.

3. Forecast, opportunities and risks

As mentioned in point 1 above, the global supply of medicines has improved over the last 20 years. However, it still relies heavily on international funding and logistics. The greatest shortcomings are found in crisis regions, funding gaps, and supply chains. action medeor and its subsidiary labworks GmbH therefore continue to play a central role in supplying medicines to developing countries and in crisis and disaster situations, thanks to their pharmaceutical and logistical expertise.

Essentially, labworks faces the same challenges as the medical donations sector. Additionally, the economic situation of major clients depends heavily on development funding. In times of shrinking public budgets worldwide, this poses a challenge. Nevertheless, we continue to see promising prospects for labworks GmbH as the successor to object-related operations. Program work predominantly depends on funding from public funds in the federal budget. The federal government's medium-term financial planning currently clearly indicates a further decline or stagnation at a lower level for development cooperation and humanitarian aid. The forecast does not anticipate a rebound; rather, it anticipates that budgets will continue to fall slightly or remain stable at a low level until the end of the decade. There will be strong political pressure to reallocate funds from the federal budget. This will affect action medeor's programs. It is questionable whether new projects of any significant scale can be launched at all if they are to be funded from the federal budget. One possible alternative is to diversify public funding sources. Furthermore, forming consortia and strategic alliances with other national and international non-governmental organizations (NGOs) remains a strategic focus.

Donations from private donors, companies, and foundations are the bedrock for the operational implementation of medical aid, humanitarian aid, and development cooperation programs funded by donations.

The 2025 giving year was characterized by an overall downward trend. According to the YouGov study 'Bilanz des Helfens' (State of Giving), around 15.8 million people in Germany donated, which was about 850,000 fewer than the previous year. Donor reach fell to 24 percent of the population. The total volume of donations in Germany amounted to around 4.6 billion euros. Market trends were characterized by caution for much of the year. By November, total donations across the market as a whole were around 15 percent lower than the previous year. However, it was a significantly stronger December (+15 percent compared with the previous year) that reduced the annual decline to -9 percent. December remained the most important month for donations, accounting for 24 percent of the total volume. action medeor was able to maintain its position in this environment. The positive donation result for 2025 is thanks to the loyalty of longstanding and regional donors. Consequently, action medeor's fundraising strategy will focus more on attracting a balanced mix of new donors from different generations to secure them as regular donors of unrestricted funds.

action medeor Tanzania (AMT) is optimistic about the future. The rapidly growing population in Tanzania is expected to lead to an increased demand for general healthcare services, and consequently for laboratory and medical technology. The need for medical care in Malawi remains very high, and action medeor Malawi (AMM) is a key player in healthcare provision.

Overall conclusion

Despite the difficult conditions outlined above, 2025 can be viewed positively. Overall, the key performance indicators were achieved. Costs were kept within budget and covered as projected, with no significant cost overruns.

Summary of the economic plan for 2026

Income	in EUR
Incoming funds (donations, subsidies, etc.)	30,200,000
Expenses	
Expenses for projects	20,900,000
Expenses for marketing, communications, and education	2,500,000
Expenses for pharmaceuticals and innovations	300,000
Expenses for internationalization	1,000,000
Expenses for donation orders	3,500,000
Expenses for administration	2,000,000
Total	30,200,000

* This is a condensed version of the Status Report as presented by action medeor in the audit report on the financial statements for the year ended 31 December 2025.

Thank you!

The work of action medeor would not be possible without our many different sponsors and donors. On behalf of our team and all our local project partners, we at action medeor extend our deepest gratitude to you for your invaluable support in the last year!

A heartfelt thank you also to the following foundations, charitable organizations, associations, societies and public investors:

... and to the network partners of action medeor:

The action medeor family

action medeor e.V.

President: Siegfried Thomaßen

Executive Committee:
Sid Peruvemba, Kerstin Steuler,
Dr. Angela Zeithammer

action medeor labworks GmbH

Managing Directors:
Dr. Irmgard Buchkremer-Ratzmann, Kerstin Steuler

action medeor Foundation

Managing Director:
Dr. Angela Zeithammer

action medeor International Healthcare gGmbH, Tansania

General Director Africa: Christoph Bonsmann
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action medeor Malawi Medical Aid Organization Ltd.

General Director Africa: Christoph Bonsmann
Country Director: Rajab Lawe

Control and transparency

action medeor is a member of the German Donations Council (Deutscher Spendenrat) and holder of the Donation Certificate - independent evidence of transparency and responsible stewardship of donations, audited by external auditors.

The DZI seal of approval for donations is an independent seal of approval that helps in the selection of reputable aid organizations. It certifies that action medeor handles donations in a demonstrably transparent, economical and responsible manner.

As a member of the Transparent Civil Society Initiative (Initiative Transparente Zivilgesellschaft), action medeor publishes information on its statutes, decision-making structures, the source and use of funds, and its personnel structure.

All employees undertake to comply with clear anti-corruption guidelines in accordance with the requirements of Transparency International. Information on irregularities at action medeor or its partners can be reported confidentially via ombudsperson@ medeor.de. In addition, action medeor is a member of the Association of Non- Governmental Organizations (VENRO).

Contact us—we are here to help.

If you are interested in our work or have questions about your donation, please contact us.

We can also help you plan a private or corporate fundraising campaign and provide relevant information material.

Deutsches Medikamenten-Hilfswerk action medeor e.V.

St. Töniser Straße 21
47918 Tönisvorst, Germany
Phone: 0049 / (0) 21 56 / 97 88-100
Fax: 0049 / (0) 21 56 / 97 88-88
Email: info@medeor.de

action medeor-Stiftung

St. Töniser Straße 21
47918 Tönisvorst, Germany
Phone: 0049 / (0) 21 56 / 97 88-100
Fax: 0049 / (0) 21 56 / 97 88-88
Email: info@medeor.de

action medeor labworks GmbH

St. Töniser Straße 21
47918 Tönisvorst, Germany
Phone: 0049 / (0) 21 56 / 97 88-100
Fax: 0049 / (0) 21 56 / 97 88-88
Email: info@thelabworks.de

action medeor International Healthcare Tanzania

Uhuru Street, Buguruni-Malapa
P.O. Box 72305 | Dar es Salaam, Tanzania
Phone: 00255 / (0) 22 286 31 36
Fax: 00255 / (0) 22 286 30 07
Email: medeortz@medeortz.co.tz

action medeor Medical Aid Organization

Area 4, Plot 150 off Paul Kagame Road
P.O. Box 1656 | Lilongwe, Malawi
Phone: 00256 / (0) 175 02 80
Fax: 00256 / (0) 175 02 81
Email: director@medeor.mw.org

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